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AIRBUS AND EUROPE



AIRBUS

SAFEGUARDING EUROPEAN LEADERSHIP AND STRATEGIC AUTONOMY



GUILLAUME FAURY,
CHIEF EXECUTIVE
OFFICER OF AIRBUS

Airbus is a truly integrated and efficient European company and an example of a clear commitment to European integration. It was born 50 years ago, out of the political foresight and the pioneering spirit of European aerospace industry leaders. Airbus is a global success in the field of aerospace and defence, building on its extensive industrial collaboration between several European countries. It has challenged the US' worldwide monopoly to ensure competition on equal terms, safeguarding Europe's autonomy and leadership in a strategic sector.

Today, Airbus stands as a symbol of European cooperation. The European aerospace industry employs more than 500,000 people and is more important than ever for Europe's economic success and security.

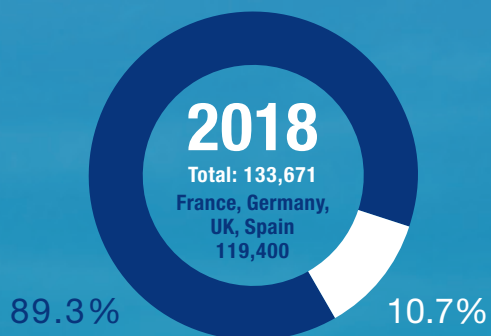
The industry draws strength from its European roots every day, and it will continue to do so far into the future. Over the coming decades, our aim will be to preserve Europe's leadership in aerospace by shaping our digital future and by working towards zero-emission aviation.

Let's look forward to the next 50 years.

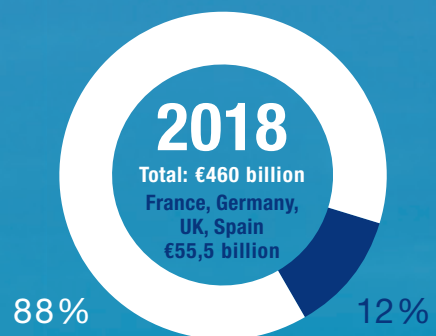


A TRUE EUROPEAN LEADER

EMPLOYMENT



ORDER INTAKE



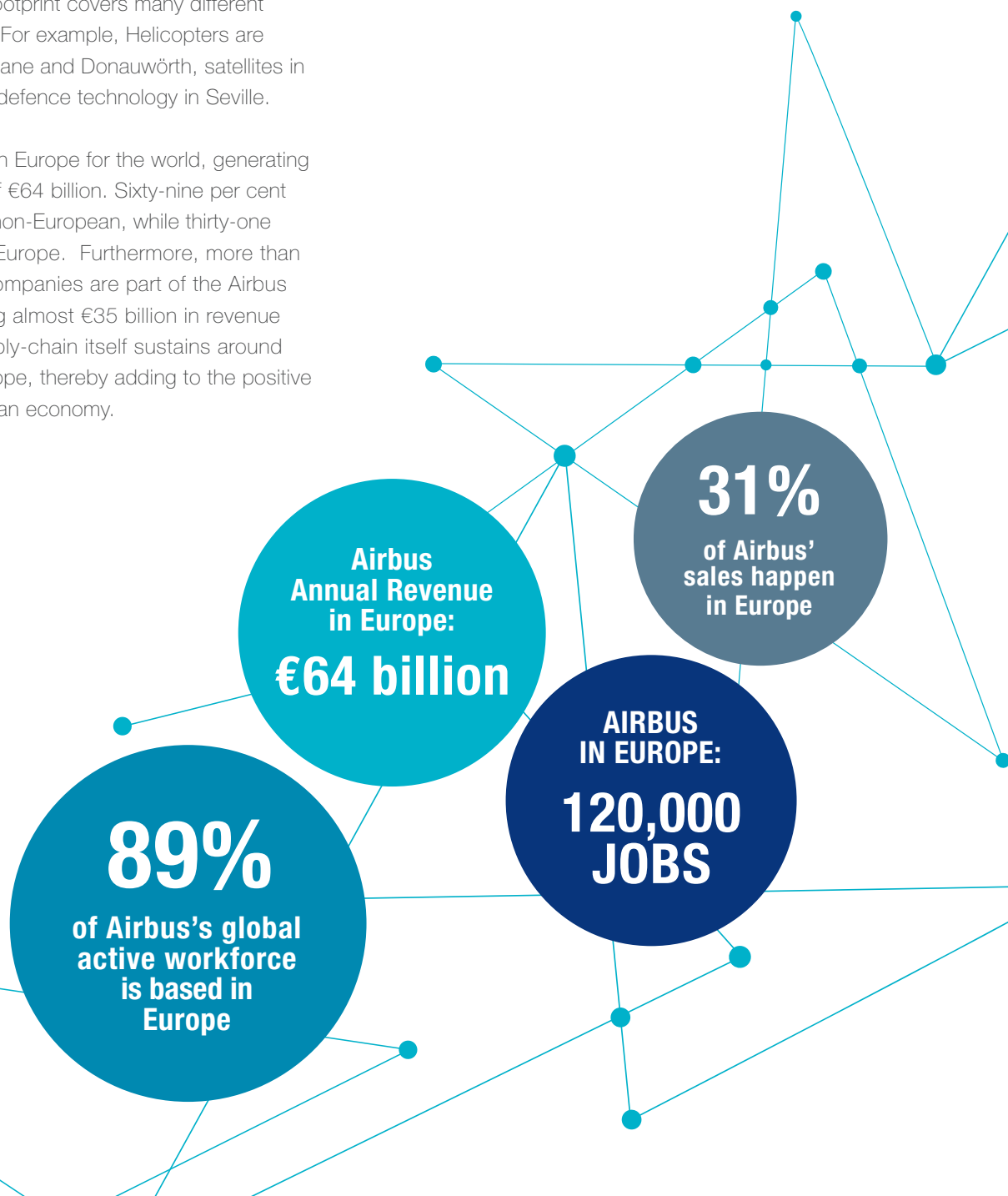


AIRBUS IS BOOSTING THE EUROPEAN ECONOMY

Eighty-nine per cent of Airbus's global active workforce is based in Europe – high-skilled and high-value adding jobs for more than 120,000 people on the continent.

Airbus remains committed to its European roots. The company employs more than 45,000 people in Germany, more than 48,000 in France, almost 14,000 in Spain and more than 11,000 in the United-Kingdom. Our manufacturing footprint covers many different European countries. For example, Helicopters are assembled in Marignane and Donauwörth, satellites in Friedrichshafen and defence technology in Seville.

Airbus is producing in Europe for the world, generating an annual revenue of €64 billion. Sixty-nine per cent of Airbus' sales are non-European, while thirty-one per cent happen in Europe. Furthermore, more than 20,000 European companies are part of the Airbus supply-chain, adding almost €35 billion in revenue every year. The supply-chain itself sustains around 323,000 jobs in Europe, thereby adding to the positive effect on the European economy.



OBJECTIVE: ZERO-EMISSION FLIGHT

The aerospace industry has always aimed high. Airbus' long-term goal is to achieve zero-emission flight through the development of alternative energy sources, such as hydrogen, and alternative propulsion systems, including electric and hybrid-electric technology. Competitiveness at Airbus is determined by our ability to collaborate on smart innovation – consolidated self-financed Research & Development expenses totalled over €3 billion in 2018.

Europe is currently a leader in the development of electric aircraft. And yet, this remains the biggest industrial challenge of the European aerospace industry.

At the EU level, Airbus joined forces with other stakeholders in the Single European Sky Air Traffic Management Research (SESAR) initiative. The common objective is to find new solutions for building a more efficient air traffic management system. Airbus also has a leading role in CleanSky, a joint undertaking to further reduce noise levels, fuel consumption and CO₂ emissions.

THE E-FAN X IS THE NEXT STEP IN AIRBUS' ELECTRIFICATION JOURNEY FOR COMMERCIAL AIRCRAFT



AT THE LEADING EDGE OF INNOVATION

By 2030, it is estimated that 60 percent of the world's population will be urban. To help cities cope with this massive population growth, urban transport solutions need to safely and sustainably improve mobility. Airbus is on a quest to sustainably integrate urban air mobility into the city context while addressing environmental and social concerns. Vahana and CityAirbus are two electric vertical take-off and landing demonstrators developed by Airbus, with first take-offs successfully completed in 2018 and 2019, respectively.

CITYAIRBUS IS AIRBUS' ALL-ELECTRIC, FOUR-SEAT,
MULTICOPTER EVTOL DEMONSTRATOR



INVESTING IN EUROPE'S FUTURE

Airbus has made major steps in digitalisation over the past 3 years, transforming operations as well as services across all platforms driving process innovation to harness the company's agility.

With more than 7,000 aircraft in our backlog and a potentially increasing demand for new single aisle aircraft in the coming decade, we are entering a new area for our industry which is production of aircraft in parallel development processes. Digital design for manufacturing and services (DDMS) is key to preparing for this next step.

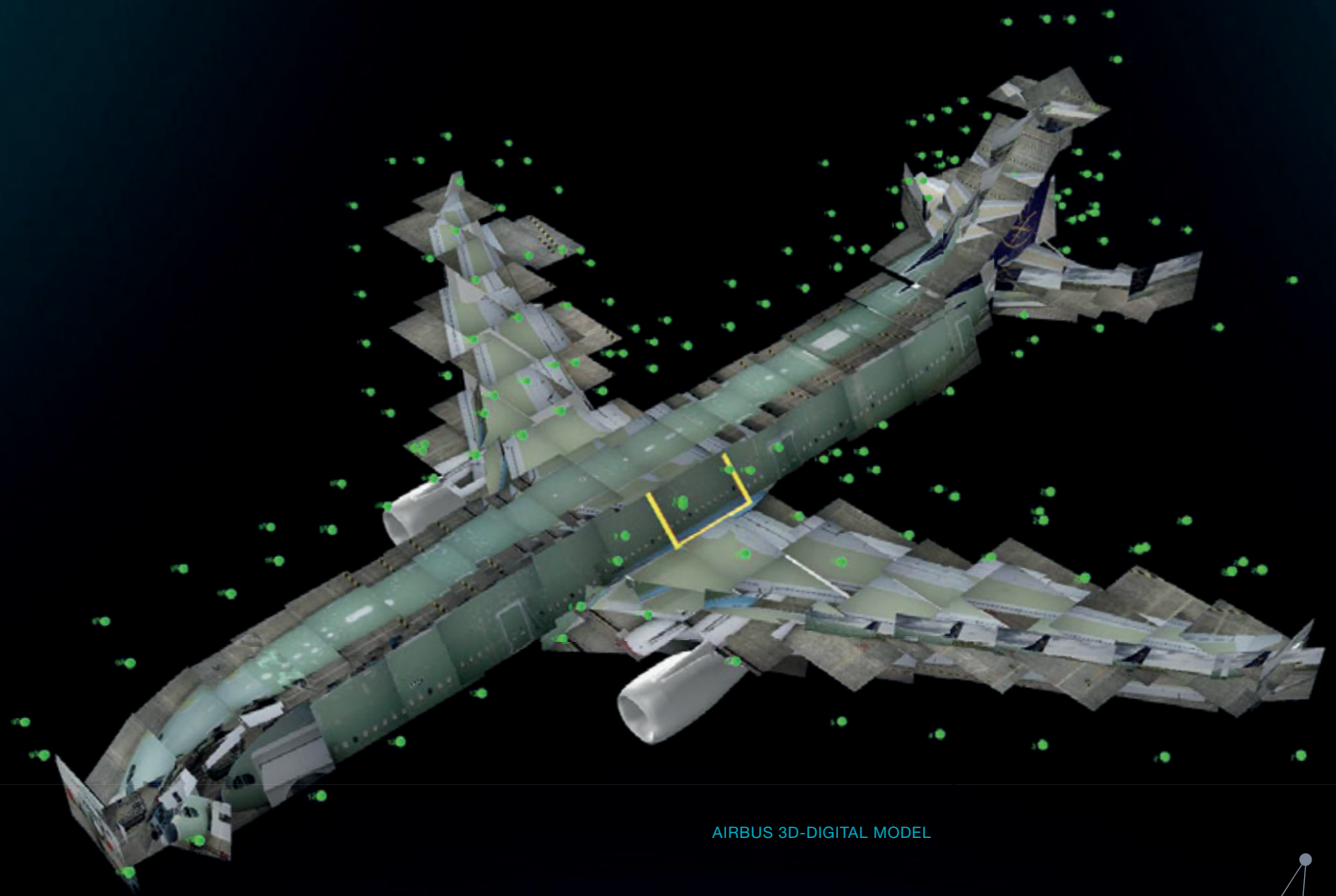
DDMS is the digital transformation of the entire product life cycle, which means we are developing a digital and integrated industrial system, for the design of the aircraft and the production system using modelling and simulations. Airbus wants to ensure digital continuity in the way aircraft, spacecraft and helicopters are defined in order to industrialise the process, help our customers operate them and provide services in line with customers' expectations.

A digital factory will make greater use of cyber-physical production systems and automation. Augmented Reality technology will accelerate design throughput, assurance mechanisms and maintenance phases, significantly impacting decision-making, performance and productivity. In these new smart working environments real-time information enables improved communication and efficiency, bringing benefits throughout the entire product lifecycle. Collaborative,

strategic partnerships support Airbus' vision to rethink the way aircraft are designed and operated, while ensuring the continuous development of the product, the industrial system, operations and services offered.

In the area of big data and Artificial Intelligence (AI), Skywise by Airbus is fast becoming the digital platform of reference for all major aviation players to improve their operational performance and business results, as well as to support their own digital transformation. First launched in 2017, the Skywise data lake and AI solutions aim to make the aircraft data shareable, open and transparent to create value for the whole aviation ecosystem, recreating digital continuity. The main outcomes are efficiencies, savings and revenue opportunities achieved by reducing operational interruptions, burning less fuel, operating more efficiently, reducing workload and leaving room for third-party services.





AIRBUS 3D-DIGITAL MODEL



AIRBUS MAIN SITES

Registered Office

Netherlands:

Leiden

Headquarters

France:

Toulouse

AIRBUS LOCATIONS

FRANCE

Bezons
Blagnac
Bordeaux
Bourges
Brest
Cazaux
Choisy-le-Roi
Cognac
Dugny
Elancourt
Le Bourget
Les Ulis
Lyon
Marignane
Méaulte
Mérignac
Nantes
Paris
Pierrelatte
Ramonville
Rochefort
Saint Gilles
Saint-Nazaire
Salaunes
Sophia Antipolis
Suresnes
Toulouse
Val-de-Reuil
Villeneuve-d'Asq
Vitrolles

GERMANY

Augsburg
Backnang
Berlin
Bonn
Bremen
Buxtehude
Donauwörth
Frankfurt am Main
Friedrichshafen

Hohn

Jena

Kassel

Kiel

Koblenz

Lampoldshausen

Manching

Nordenham

Ottobrunn/

Taufkirchen

Potsdam

Stade

Trauen

Ulm

Varel

SPAIN

Albacete
Getafe
Illescas
Madrid
Puerto Real
Sevilla
Tres Cantos

UNITED KINGDOM

Aberdeen
Belfast
Broughton
Colerne
Corsham
Farnborough
Filton
Gosport
Guildford
Hawarden
Leicester
London
Newcastle upon Tyne
Newport
Oakhanger
Oxford
Perth
Portsmouth
Sevenoaks
Stevenage

OTHER COUNTRIES

Belgium:
Bruxelles / Brussel,
Diegem

Czech Republic:

Prague

Denmark:

Kopenhagen

Finland:

Helsinki, Jyväskylä

Hungary: Budapest

Ireland: Dublin

Italy: Milan, Rome

Netherlands:

Den Haag, Leiden

Norway:

Oslo, Lysaker,

Hakadal, Hovsherad

Poland:

Mielec, Warsaw

Romania:

Braşov, Bucharest

Russia: Moscow

Slovakia: Bratislava

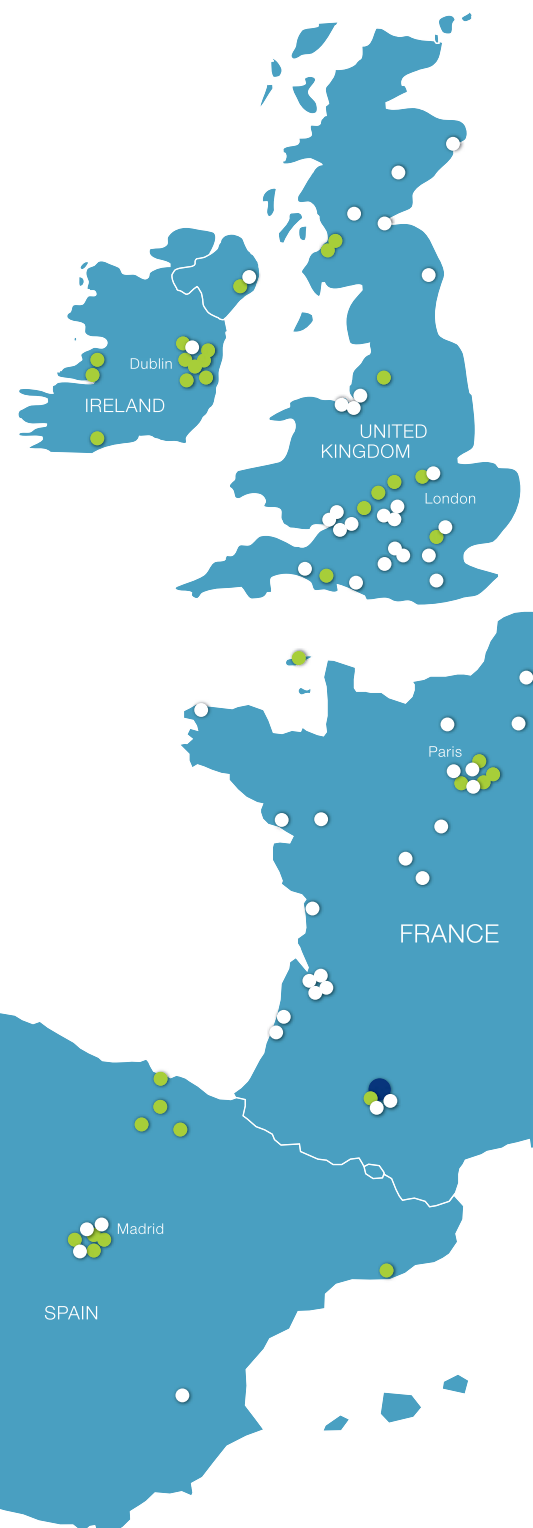
Sweden: Stockholm

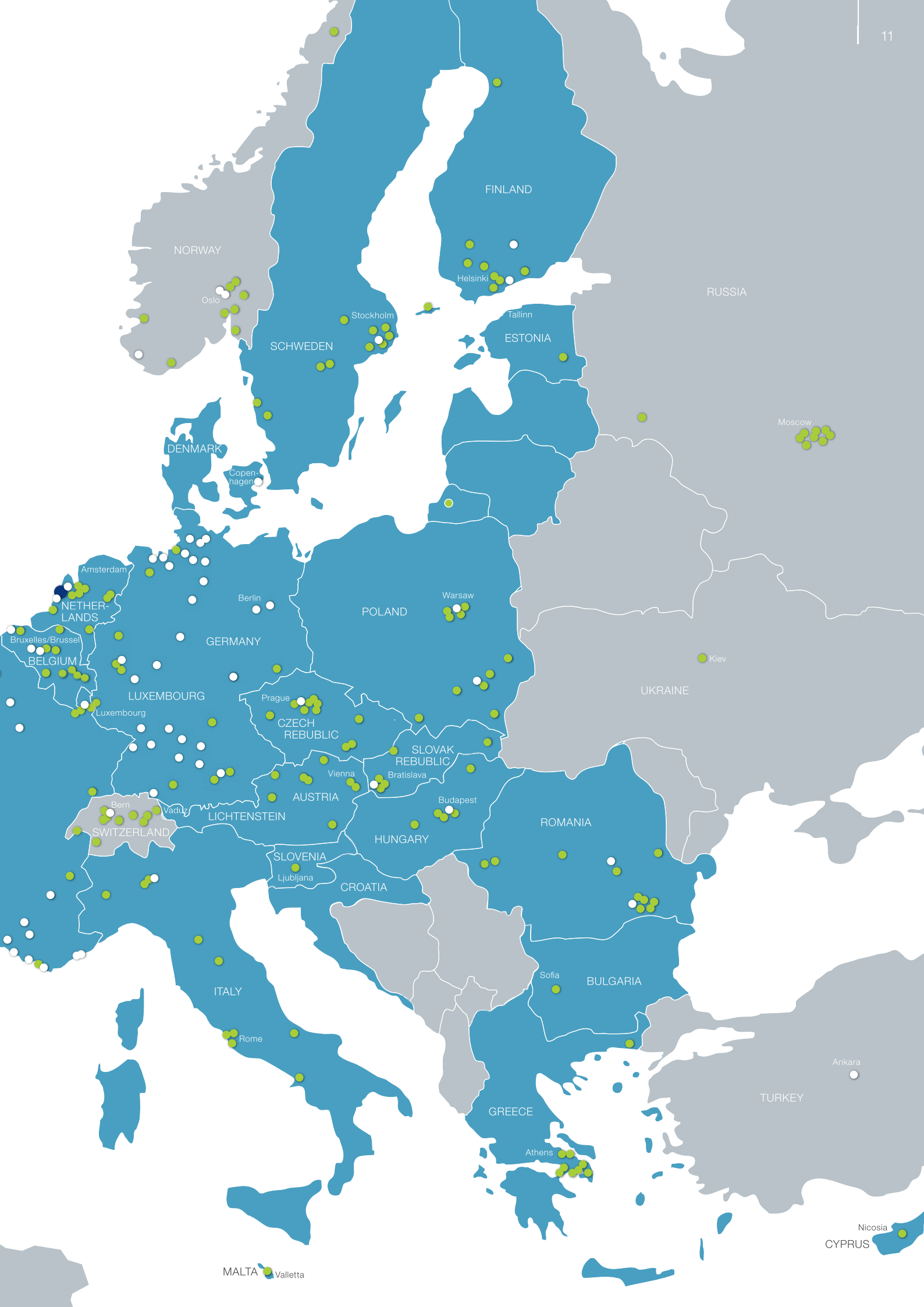
Switzerland: Bern

Turkey: Ankara

SITES AND LOCATIONS

- Main Sites
- Airbus Locations
- Sourcing Locations
- EU-Country
- Non EU-Country





CONNECTING WORLDS

Airbus is a world-market leader in commercial aircraft.

Over the course of the last 50 years, Airbus's engineers have developed a wide range of products, ensuring European leadership in the aerospace industry. Our product portfolio encompasses everything from 100-seat jetliners to the double-decker A380 that is capable of carrying 600 passengers. Today, Airbus aircraft serve the entire market from low-cost and full-service carriers to the air freight and VIP transport segments.

Our aircraft connect countries, cultures and continents. Airbus employees have delivered more than 12,000 aircraft so far, and the number is continuously increasing.





AIRBUS
IS A
**WORLD-
MARKET
LEADER**
IN COMMERCIAL
AIRCRAFT



IN SERVICE
ACROSS
MORE THAN

150
COUNTRIES
WORLDWIDE

The background of the entire page is a photograph of two Airbus helicopters flying over a vast, rugged, and snow-covered mountain range. The sky is a pale, hazy blue. One helicopter is in the upper left, flying away from the viewer, with its tail rotor visible. It has the registration 'OE-XDF' and the word 'SOLDEN' on its side. The other helicopter is in the lower left, flying towards the viewer, showing its cockpit and side profile. The terrain below is a mix of white snow and dark, rocky outcrops.

REACHING EVERYWHERE

Airbus is the world's leading helicopter manufacturer. We provide the most efficient helicopters to contribute to a safer world, serve, protect and safely carry passengers in demanding environments. Fire fighters, hospitals and first responders all require helicopters to save lives.

Airbus's helicopters are in service across more than 150 countries worldwide, performing nearly every type of vertical flight task imaginable. Every second a helicopter flying worldwide is produced by Airbus, thanks to the tireless efforts by its almost 15,000 European employees.

MAKING SPACE WORK FOR YOU

Space technology is the infrastructure of modern life – from weather forecasting to navigation systems and protecting our planet, our lives wouldn't be the same without cutting-edge space technology. And Airbus helps make all these possible.

Airbus provides solutions for customers around the world from connectivity to disaster monitoring and public safety, to name but a few. With its leading-edge technology, Airbus is instrumental in protecting Europe. It envisages a future where our human economy expands beyond Earth's orbit and everyone benefits from the value of space. Airbus is an important supplier and partner of EU space programmes like Galileo and Copernicus.

LEADING-EDGE
TECHNOLOGY
FOR THE
**PROTECTION
OF EUROPE**





GUARANTEEING EUROPE'S SECURITY

Airbus is a long-term strategic partner for European authorities and armed forces.

Airbus manufactures tactical and strategic airlifters, multi-role aerial tankers, advanced combat aircraft and unmanned systems. With decades of industrial experience behind it, Airbus consistently develops cutting-edge technologies for the most challenging missions supporting Europe's forces and securing its infrastructure.

Airbus delivers a wide range of agile, innovative, data-driven digital services for defence and cyber-security applications. With ever growing cybersecurity threats, Airbus plays a key role in protecting Europe's interests online and offline.

AIRBUS IS A
LONG-TERM
**STRATEGIC
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